excellent—and we have been excellent—we will be preeminent.



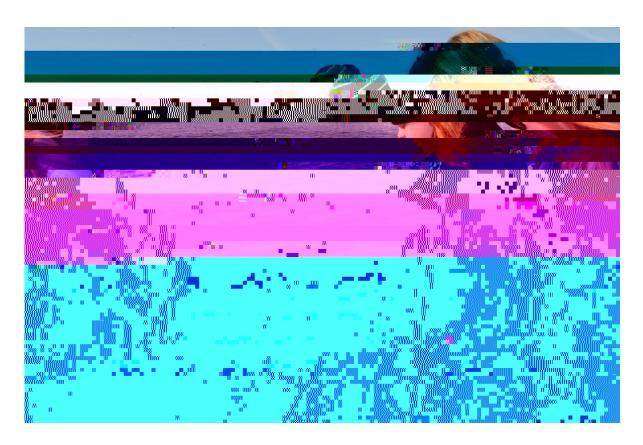
For Our Students | For Maryland

Higher education is at an inflection point. Demographipms

institutions. We will attract more students to the USM by supporting a fair, flexible, and affordable tuition system. We will recruit and retain exceptional—and diverse—faculty and staff by securing for them competitive compensation and better job support.

We will enable pathbreaking instruction and research with state-of-the-art facilities. We will invest in digital technologies that allow us to personalize instruction and programs to individual learners. And we will scale academic and operational innovation by testing ideas and sharing resources across our USM universities.

of products they develop, technologies they license, and startups they launch.



Research

The USM is an R&D powerhouse, and our ideas change the world. Research shapes key sectors of Maryland's ecor $\!\!$ Ul

